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Part XIII
Development Account

Section 35
Development Account

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Section 35
Development Account

Overview

35.1 Pursuant to the proposal of the Secretary-General in his report entitled "Renewing the United Nations: a programme for reform" (A/51/950), the General Assembly, in its resolution 52/12 B of 19 December 1997, decided, inter alia, to establish a development account in the programme budget for the biennium 1998-1999. In its resolution 52/221 A of 22 December 1997, the Assembly approved an appropriation of $13,065,000 for the Development Account under section 34 of the programme budget for the biennium 1998-1999.

35.2 In accordance with General Assembly resolution 52/235 of 26 June 1998, in which the Assembly requested a detailed report on the sustainability of the Development Account, the modalities of its implementation, the specific purposes and the associated performance criteria for the use of resources, the Secretary-General submitted a report on the modalities for operating the Development Account (A/53/945). Having considered that report and the related report of the Advisory Committee on Administrative and Budgetary Questions (A/53/7/Add.12), the General Assembly, in its resolution 54/15 of 29 October 1999, decided, inter alia, to establish a special multi-year account for supplementary development activities based on the programmes of the approved medium-term plan.

35.3 In its resolution 54/250 A of 23 December 1999, the General Assembly approved an appropriation of $13,065,000 for the Development Account under section 33 of the programme budget for the biennium 2000-2001. In the last three bienniums (1998-1999, 2000-2001 and 2002-2003), the General Assembly has approved 43 projects for funding through the Development Account.

35.4 The resources for the Development Account in the programme budget for the biennium 2004-2005 amount to $13,065,000 and are at the same level as for the three other tranches. Detailed proposals on the use of this amount in 2004-2005 are based on the arrangements concerning the procedure and process for the use of the Development Account approved by the General Assembly in its resolutions 53/220 A of 7 April 1999, 53/220 B of 8 June 1999, 54/15, 54/249 of 23 December 1999 and 56/237 of 24 December 2001.

Resource requirements by component

(Thousands of United States dollars)

Regular budget

Component	*2000-2001 expenditure*	*2002-2003 appropriation*	*Resource growth*		*Total before recosting*	*Recosting*	*2004-2005 estimate*
			Amount	*Percentage*			
Development Account	11 963.0	13 065.0	-	-	13 065.0	-	13 065.0
Total	**11 963.0**	**13 065.0**	**-**	**-**	**13 065.0**	**-**	**13 065.0**

Annex

Projects proposed for funding from the Development Account during the biennium 2004-2005

I. Introduction

1. The present annex contains, for the information of the General Assembly, detailed descriptions of the projects to be financed under section 35 of the proposed programme budget for the biennium 2004-2005.

2. The 23 projects, which focus on meeting the millennium development goals through knowledge management, partnerships and taking advantage of information and communication technology, have been submitted by 10 entities of the Executive Committee on Economic and Social Affairs working in collaboration with other entities of the United Nations system and international and national non-governmental organizations.

3. Activities under both section 23, Regular programme for technical cooperation, and section 35, Development Account, aim to assist Member States in implementing the outcomes of the United Nations Millennium Summit held in New York from 6 to 8 September 2000 and the major United Nations conferences dealing with economic and social issues. These activities are closely related to the normative and analytical work of the entities in the economic and social sector of the Secretariat.

4. Section 23 serves as the core foundation for technical cooperation by the respective entities of the Secretariat, mostly through advisory services and training activities, in response to specific requests of Member States. Such requests for capacity-building in strategic areas of their socio-economic development are often unforeseen at the time the proposed programme budget is formulated. In turn, the Development Account provides a common platform for technical cooperation work, delivered through individual multi-year projects with both a regional and a subregional focus. The projects are formulated and implemented within the framework of the Executive Committee to avoid duplication, to ensure the unity of purpose and to optimize the use of scarce resources.

II. Proposals

A. Enhancing knowledge-sharing to support the poverty reduction strategy process in Africa

Implementing entity: Economic Commission for Africa (ECA)	*Duration*: 2004-2006	*Summary budget* (Thousands of US dollars)	
Relationship to the medium-term plan: programme 14, Economic and social development in Africa, subprogramme 1, Facilitating economic and social policy analysis		Expert services	150.0
		Travel of staff	40.0
Objective: Strengthen African capacity to meet the millennium development goals through knowledge-sharing mechanisms connected to the African Learning Group on the Poverty Reduction Strategy Papers (PRSPs). The project will nurture an African perspective that can ensure the relevance of the PRSPs to Africa.		Contractual services	20.0
		Acquisition of equipment	50.0
		Training	120.0
		Grants	200.0
		Total	**580.0**

Expected accomplishments	*Indicators of achievement*	*Main activities*
(a) Strengthened knowledge base on practice among African countries on poverty reduction strategies, including the PRSP process (b) Strengthened linkages between PRSP country teams and in-country as well as regional and diaspora research institutions and networks, towards more demand-driven research on poverty (c) Improved capacity of Member States for economic policy formulation and management (d) Stronger and better-informed African voice in the emerging new aid relationship, particularly as related to the framework of the New Partnership for Africa's Development	(a) Number of hits on the web site, number of referrals and requests for additional information and number of citations of material contained in the knowledge base (b) Number of PRSP country teams participating in the knowledge network and PRSP Learning Group and quality of that participation (c) Number of relevant poverty reduction strategies and policies adopted by African countries (d) Number of projects claiming origin or partial origin from the knowledge network, number of citations of the knowledge network in project documents, and number of invitations of policy analyst/ECA to provide project assistance	(a) Development of, and training in the use of physical as well as virtual mechanisms for sharing of best practices and knowledge among PRSP country teams, with the aim of strengthening PRSP quality and process in the countries. New countries will be selected each year on the basis of priority given to those moving from project to budget support. This will involve missions, workshops and the use of knowledge-sharing software and technologies, such as community of practice software and distance learning centres (b) Development of an annual electronic round table for interactive dialogue among PRSP country teams, African research institutions and the development policy community working in and on Africa, towards broader African stakeholder involvement in the African PRSP process and for engagement of African policy makers and practitioners with African research institutions around the PRSPs. There will be three round tables, one each year. An estimated 200 to 300 people will participate in each round table. Each round table will last approximately eight weeks, with exact duration depending on the issues selected, and on the way the discussions develop (c) Provision of research and training support to the PRSP process in Africa through (i) demand-driven policy-relevant research on PRSP-related issues (to be undertaken by PRSP researchers from African research networks placed in ECA); and (ii) provision of PRSP-related training to African policy makers. Training will focus on analytical financial as well as operational tools. It will include calculators for debt payback period, tools for budget reporting, the development of financial databases, and drafting of project documents and financial reports. Books, manuals and software compact discs will be provided to trainees

B. Strengthening the capacity of the African policy community to meet the millennium development goals through knowledge-sharing in the framework of South-South partnership

Implementing entities: Economic Commission for Africa in collaboration with the Economic Commission for Latin America and the Caribbean (ECLAC)	*Duration*: 2004-2006	*Summary budget* (Thousands of US dollars)
Relationship to the medium-term plan: programme 14, Economic and social development in Africa, subprogrammes 1, Facilitating economic and social policy analysis and 5, Promoting trade and regional integration		General temporary assistance 60.0 Travel 90.0 Contractual services 30.0 Acquisition of equipment 90.0 Training 215.0 Grants and fellowships 85.0 **Total 570.0**
Objective: Engage leading research and policy analysis organizations and institutions in Africa and Latin America in information and knowledge-sharing and exchange arrangements with a view to strengthening the capacity of the African policy community to render more informed policy advice at the country and regional levels in thematic areas relevant to meeting key millennium development goals. The project will focus on the areas of the open regionalism concept in the framework of the World Trade Organization (WTO) rules: private or public/private sector partnerships in the provision of social and infrastructure services; and engaging the vast pool of highly skilled human resources in the diaspora in the provision of technical and advisory services and in the private sector investment in their countries of origin.		

Expected accomplishments	*Indicators of achievement*	*Main activities*
(a) Enhanced capacity of leading research and policy analysis organizations and institutions in Africa to provide policy advice to national, subregional and regional economic communities as well as continental intergovernmental policy organs (b) Enhanced capacity of national, regional and continental intergovernmental organs to work towards realization of millennium development goals through better policy targeting and execution, better alignment of regional, subregional and national policy and programme priorities and supporting institutions understanding and implementation of an open regionalism approach (c) Better understanding of the modalities, including institutional support arrangements and operational templates, for engaging the technical and advisory services of the vast pool of highly skilled Africans in the	(a) The number of research and policy analysis ("think tank") institutions affiliated to the Africa Knowledge Networks Forum that will network with selected similar institutions in Latin America and the Caribbean (b) The number of policy workshops for senior country and regional economic community officials and the number of training workshops conducted for African trade negotiators that are jointly conducted with experts from African and Latin America and Caribbean think tanks (c) The number of web sites of African think tanks that are interfaced to web sites of participating Latin American think tanks (d) Participation rates in the discussions of operational electronic discussion groups moderated by African and Latin America and Caribbean think tanks	(a) Development of physical as well as virtual mechanisms (networks) for sharing information, knowledge and best practices between African and selected top Latin America and Caribbean think tanks; development of electronic round tables (quarterly or semi-annually) for interactive dialogue among centres of excellence in Latin America and Caribbean and Africa and African policy designers and policy makers, focusing on the above themes (b) Training in two parts: (i) analytical training with empirical evidence from Africa and Latin America and Caribbean or senior African policy makers and senior technical analysts of government and regional economic communities; (ii) operational training for economic and legal staff of African Governments and regional economic communities that will be involved in trade negotiations in the context of the post-Doha World Trade Organization (WTO) round and the bilateral trade protocols under the Partnership Agreement between the members of the African, Caribbean and Pacific Group of States and the European Community and its member States, signed at Cotonou on 23 June 2000. The training will be jointly conducted with experts from African and Latin America and Caribbean think tanks and knowledge institutions (c) Capacity-building for African centres of excellence in the form of training in research methodologies using the skills resources in the Latin America and Caribbean partner institutions and organizations. Experts from Latin America and Caribbean and selected African think tanks will conduct workshops and use distance learning where facilities exist to

Expected accomplishments	*Indicators of achievement*	*Main activities*
diaspora for private provision of social services and public/private sector partnerships in the provision of infrastructure services (d) An operational, prototype network of selected centres of excellence in Africa and Latin America whose information and knowledge exchange will focus on the objectives of the project		deliver the training. Enhancing electronic connectivity at some centres, and a visiting fellowship programme and staff exchange among participating institutions, will be a necessary aspect of capacity-building.

C. Capacity-building for air quality management and the application of clean coal combustion technologies in Central Asia

Implementing entities: Economic Commission for Europe (ECE), in collaboration with ESCAP and the United Nations Environment Programme (UNEP) Regional Resource Centre for Asia and the Pacific	*Duration*: 2004-2006	*Summary budget* (Thousands of US dollars)
Relationship to the medium-term plan: programme 16, Economic development in Europe, subprogrammes 1, Environment and 5, Sustainable energy		Expert services 100.0 Ad hoc expert groups 170.0 Travel 90.0 Contractual services 120.0 General operating expenses 20.0 Acquisition of equipment 90.0 Grants, fellowships, contributions 90.0 **Total 680.0**
Objective: Strengthen the capacity of air quality management institutions in Central Asia to implement the ECE Convention on Long-range Transboundary Air Pollution and its protocols and to promote the deployment of appropriate clean coal combustion technologies for heat and power generation from solid fuels.		

Expected accomplishments	*Indicators of achievement*	*Main activities*
(a) (i) Establishment of a national concept for implementing selected Convention on Long-range Transboundary Air Pollution protocols; (ii) national implementation plan ensuring that a selected country can meet its obligations under selected protocols that it accedes to; and (iii) an action plan for the implementing of the national concept and implementation plan (b) Raised awareness in Central Asia on air quality management and international cooperation on transboundary transport of air pollution laying the basis for other countries to accede to the convention and/or its protocols (c) Establishment of a plan for cooperation on air pollution monitoring and evaluation between Central Asia, on the one hand, and Europe and Asia, on the other; and upgrading and testing one station of air pollution monitoring in Central Asia as a link between the Cooperative Programme for Monitoring and Evaluation of the Long-range	(a) Feedback from participants at training workshops on the knowledge gained (b) Closer cooperation on air pollution monitoring and evaluation between Central Asia, on the one hand, and Europe and Asia, on the other (c) Significant use of the Internet/Intranet web-based network information dissemination system measured by the number of hits to the project web site (d) Increased awareness of the energy policy and energy price reforms applied in economies in transition to promote energy efficiency and clean coal technology investment projects (e) Enhanced capacity of participants in the project to formulate investment project proposals and business plans to meet environmental and financial criteria required by international financial institutions and other sources of finance	(a) National concept for implementing selected Convention protocols will be developed for one country and a detailed national implementation plan and an action plan will be drawn up to ensure meeting obligations for selected protocols (b) Development of subregional cooperation on air pollution problems to exchange experiences from the work on the national level and to be used as the basis for raising awareness and developing capacity in the other countries of Central Asia. In a series of workshops the results of the work performed under the above activity will be presented and discussed (c) Linking European and Asian air monitoring and evaluation programmes on ambient air monitoring and air quality management in Asia and Europe. The work will include meetings to provide a plan for using monitoring results from Central Asia as an integrated part of the Asian monitoring work and the EMEP system (d) Development of a subregional network for energy-related emission reductions through an enhanced Internet/Intranet facility on air pollution problems, energy efficiency and clean coal technologies and modalities and sources of finance for investment projects in the heat and thermal power generation sector (e) Strengthening of sustainable energy policies and energy pricing reforms through a series of workshops and seminars for national administrations and municipal authorities to introduce the economic, institutional, regulatory, energy policy and energy pricing reforms needed to develop the Implementation Plan for the Convention and

Expected accomplishments	*Indicators of achievement*	*Main activities*
Transmission of Air Pollutants in Europe (EMEP) and the Asian air-monitoring network (d) Establishment of a subregional network comprising experts on clean coal technologies and investment project finance from the public and private sectors of interested participating countries in Central Asia; and an Internet/Intranet web site for use by all participants of the subregional network for value-added information exchanges and dissemination of project outputs (e) Review of energy policy and energy pricing reforms relevant to the promotion of appropriate clean coal technology with national and municipal authorities, private sector partners and international experts; and an assessment of specific policy options and pricing reforms required to support selected case study investment projects (f) Enhanced capacity to identify and develop investment projects for the introduction of low-cost, fast payback clean coal technologies for the heat and power generation sector in Central Asian countries; and a greater awareness of the modalities of project finance, guarantee mechanisms and sources of investment available for reducing air pollution emissions through the introduction of energy efficiency measures and common best practice clean coal technologies		support investments in deployment of appropriate clean coal technologies based on current best practice in the subregion (f) Promotion of investment project finance for the deployment of clean coal technologies. Sources of project finance and work methods for the development of investment projects will be introduced to the subregional network focused on a selection of specific project proposals prepared by national participating institutions

D. Interregional partnership for promoting trade as an engine of growth through knowledge management and information and communications technologies

Implementing entities: ECLAC and all the regional commissions	*Duration*: 2004-2006	*Summary budget* (Thousands of US dollars)	
Relationship to the medium-term plan: programme 16, Economic development in Europe, subprogramme 6, Trade development; programme 17, Economic and social development in Latin America and the Caribbean, subprogramme 1, Linkages with the global economy, regional integration and cooperation, and subprogramme 2, Productive, technological and entrepreneurial development; programme 18, Economic and social development in Western Asia, subprogramme 1, Regional integration and responding to globalization; programme 14, Economic and social development in Africa, subprogramme 5, Promoting trade and regional integration; and programme 15, Economic and social development in Asia and the Pacific; and subprogramme 1, Poverty and development		Expert services	125.0
		Travel	60.0
		Contractual services	240.0
		Acquisition of equipment	200.0
		Training	245.0
		Grants, contributions and pledges	50.0
Objective: Strengthen both the international competitiveness as well as the negotiating capacity of developing countries by sharing knowledge on problems and best practices in the various countries and regions on trade promotion and diversification; a greater participation of small and medium-sized enterprises in the global supply networks, designing and implementing trade facilitation policies at the national and regional levels and a greater use of knowledge management and information and communications technologies in supply chain management (millennium development goal 8, target 12 (A/56/326, annex)).		**Total**	**920.0**

Expected accomplishments	*Indicators of achievement*	*Main activities*
(a) Trade facilitation, promotion and diversification concepts and practices incorporated into national and regional trade policy as well as in development plans (b) Strategies implemented to integrate small and medium-sized enterprises in international supply chains trade, thereby promoting linkages between the foreign sector and the rest of the economy (c) Strategies implemented for advancing national priorities in trade policy formulation and international trade negotiations (d) Regional strategies implemented to increase regional trade, in the context of open regionalism, through rationalization of cross-border procedures and the creation of regional chains of competitive suppliers	(a) An interregionally agreed global trade facilitation, promotion and diversification and capacity-building agenda developed (b) Number of recommendations adopted and of national bodies involved on the use of United Nations/ECE standards, norms and guidelines for trade facilitation and electronic business (c) Increased implementation of the United Nations Rules for Electronic Data Interchange for Administration, Commerce and Transport (UN/EDIFACT) (d) A proposal for capacity-building to promote supply chain management developed (e) Greater awareness of the private sector on interregional linkages between small and medium-sized enterprises and global supply chains	(a) Establishment of an interregional network of representatives of relevant national institutions, international organizations, private sector organizations and universities for knowledge, information and expertise with respect to trade expansion and diversification, and trade facilitation policy and implementation issues and twinning it with relevant networks (b) Building an interregional web-portal for e-learning and knowledge management to promote a dialogue between the regions and among public and private sectors and to act as an online clearing house for defining the interregionally agreed global agenda on trade facilitation, expansion and diversification policies and implementation issues with decision makers in private and public sectors (c) Development of e-learning trade policy and international negotiation programme to build capacity for strategies for advancing national priorities in trade policy formulation and international trade negotiations; and five capacity-building online workshops for assisting and advising in the formulation of appropriate national priorities and strategies within each region, and one online interregional forum for the consolidated interregional priorities and strategies agenda (d) Development of e-learning programmes in the areas of trade facilitation, promotion and diversification concepts and practices to promote and develop understanding and the implementation of trade facilitation, promotion and diversification instruments for Governments

Expected accomplishments	*Indicators of achievement*	*Main activities*
		within the five regions; and five capacity-building online workshops for assisting and advising in the incorporation into national and regional trade policy as well as in development plans of appropriate trade facilitation, promotion and diversification concepts and practices, and one online interregional forum for the consolidated interregional trade facilitation, promotion and diversification agenda (e) Development of e-learning programmes for strategies to integrate small and medium-sized enterprises in international supply chains trade, thereby promoting linkages between the foreign sector and the rest of the economy (f) One interregional forum to promote mutual understanding and increase regional trade, in the context of open regionalism, through rationalization of cross-border procedures and the creation of regional chains of competitive suppliers

E. Strengthening the capacity of Latin American and Caribbean countries to fulfil the millennium development goals

Implementing entity: ECLAC	*Duration*: 2004-2006	*Summary budget* (Thousands of US dollars)	
Relationship to the medium-term plan: programme 17, Economic and social development in Latin America and the Caribbean, subprogramme 4, Social development and equity, subprogramme 5, Mainstreaming the gender perspective in regional development, subprogramme 6, Population and development, subprogramme 8, Environment and human settlements, and subprogramme 10, Statistics and economic projections		General temporary assistance	60.0
		Expert services	230.5
		Ad hoc expert group meetings	152.0
		Travel	40.0
Objective: Strengthen the capacity of the countries in Latin America and the Caribbean to achieve the millennium development goals — adjusted according to the reality of Latin America and Caribbean countries, by improving the quality and appropriateness of the information for monitoring the targets and by strengthening capacities to generate and disseminate timely information as well as to analyse information and formulate policies.		Acquisition of equipment	11.5
		Contractual services	15.0
		General operating expenses	15.0
		Training	76.0
		Total	**600.0**

Expected accomplishments	*Indicators of achievement*	*Main activities*
(a) Strengthened capacity of governmental institutions to produce and analyse the millennium development goals indicators and use them in the design and implementation of public policies that lead to the fulfilment of the goals, including two analytical reports about the elements that have positive and negative effects on reaching the millennium development goals in the region (b) Adoption by Latin America and Caribbean countries of an extended set of millennium development goals indicators that are more suitable to their situation, in order to monitor the accomplishment of the goals (c) Countries in the region are better able to monitor the progress towards the accomplishment of the millennium development goals through the production and compilation of information (d) Improved access to information and widespread knowledge about the	(a) Number of countries with enhanced capacity to collect, process and analyse statistics on the implementation of the millennium development goals, including with access to the database monitoring the goals (b) Number of local experts trained in workshops and number of participants at meetings (c) Number of visitors to the Internet portal about millennium development goals and number of users of the database about the goals accomplishment	(a) Provision of consultative services and technical assistance to national institutions to improve the quality of data and strengthen the national capacity to produce and use millennium development goals follow-up indicators in 10 selected countries (b) Organization of two regional training workshops on the collection, process and analysis of information corresponding to the implementation of the millennium development goals for staff of national public institutions responsible for official statistics (c) Organization of four regional meetings to discuss the implementation of the millennium development goals in Latin America and Caribbean countries (d) Undertaking of a comprehensive analysis and preparation of proposals for adaptation of the millennium development goals to the Latin American reality, identifying the indicators (and their data requirements) that would best complement the original indicators proposed by the United Nations Millennium Declaration (e) Creation of a database and Internet site for follow-up indicators and complementary data along with other relevant information to be administered by ECLAC (f) Evaluation of the process towards the fulfilment of the millennium development goals using previously defined methodologies and indicators, evaluation (g) Preparation of two reports with analysis and recommendations on the implementation of the millennium development goals in the Latin America and Caribbean countries

Expected accomplishments	*Indicators of achievement*	*Main activities*
millennium development goals and related issues (e) Provision of technical assistance to national institutions of 10 countries of the region to improve the quality of data and strengthen the national capacity to produce and use millennium development goals follow-up indicators in 10 selected countries		

F. Capacity-building in trade and the environment

Implementing entities: ESCAP, ECA, ECLAC, ESCWA, UNCTAD, UNEP and WTO	*Duration*: 2004-2006	*Summary budget* (Thousands of US dollars)	
Relationship to the medium-term plan: programme 15, Economic and social development in Asia and the Pacific, subprogramme 3, Trade and investment, and subprogramme 5, Environment and sustainable development, and similar subprogrammes of ECA, ECLAC, ESCWA, UNCTAD and UNEP		Expert services	210.0
		Travel	60.0
Objective: Strengthen the capacity of developing Member States to formulate and negotiate effective trade and environment policies, taking into account their linkages, implication for market access, relationship to multilateral environment agreements and relevance to national priorities (millennium development goal 7, target 9 (A/56/326, annex)).		Contractual services	25.0
		General operating expenses	25.0
		Acquisition of equipment	17.0
		Training	688.0
		Total	**1 025.0**

Expected accomplishments	*Indicators of achievement*	*Main activities*
(a) Enhanced capabilities of the participating developing Member States to promote coherent trade-environment policies and optimize benefits from trade liberalization (b) Increased capacity of the participating developing Member States to undertake effective trade-environment policy analysis (c) Wider access to information on good practices and experiences in relation to trade and environment policy formulation	(a) Number and percentage of the trainees actually becoming part of trade negotiating teams or their continued work related to trade and the environment (b) The number of national counterpart organizations interacting with the concerned United Nations departments, introducing new policy papers that address the issues of trade and environment linkages (c) Number of initiatives undertaken by the national counterpart organizations interacting with the concerned United Nations departments that facilitate the exchange of information on best practices and experiences	(a) Convening of an interregional meeting of the regional commissions to identify priority issues and training needs and an interregional workshop on the outcome of the studies and development of regional and interregional networking of research and training institutions (b) Convening of 8 regional/subregional capacity-building workshops (2 in each of the four regions) and 16 national training workshops (4 in each of the four regions) (c) Establishment of an Internet web site on trade-environment issues (d) Preparation of four regional technical and policy studies and publication and wide dissemination of the results of the studies and the subregional/regional workshops (e) Technical assistance and advisory services to strengthen institutions to integrate trade-environment policy analysis, planning and evaluation, and to promote policy interventions to better cope with the challenges associated with trade-environment interactions

G. Housing the poor in urban economies: local government capacity-building in Asia and the Pacific through virtual communities on the Internet

Implementing entities: ESCAP, in collaboration with the Department of Economic and Social Affairs and the United Nations Human Settlements Programme (UN-Habitat)	*Duration*: 2004-2006	*Summary budget* (Thousands of US dollars)
Relationship to the medium-term plan: programme 15, Economic and social development in Asia and the Pacific, subprogramme 1, Poverty and development		Expert services 85.0 Ad hoc expert group meetings 30.0 Travel 45.0 General operating expenses 15.0 Training 100.0 Grants and contributions 255.0 **Total 530.0**
Objective: Enhance the capacity of local governments in Asia and the Pacific to improve the lives of slum dwellers in cities where economic expansion and liberalization are increasing the competition for urban space.		

Expected accomplishments	*Indicators of achievement*	*Main activities*
(a) Establishment of an online regional resource facility on urban low-income housing (b) Increased capacity of local government research and training institutes in participating countries to undertake online distance learning training on urban low-income housing (c) Successful adaptation and replication of good and innovative practices in urban low-income housing through pilot projects in three towns or cities	(a) Number of local governments, civil society organizations and local government training and research institutes from Asia and the Pacific accessing the online regional resource facility on urban low-income housing (b) Quality and coverage of the good and innovative practices documented and the online training materials produced as evaluated by a peer review process and independent assessment (c) The number of online distance learning training courses organized by local government research and training institutes in participating countries (d) Improvement in the housing and settlements conditions of the urban poor in cities or towns where pilot projects have been implemented	(a) Convene a five-day expert group meeting on the design, contents, modalities, including sustainability, of the regional and national resource facilities and documentation format of good and innovative practices (b) Establish a regional online resource facility on urban low-income housing to support local governments and other urban stakeholders in the identification and application of good and innovative practices in urban low-income housing in the region (c) Build regional virtual communities of urban low-income housing experts and practitioners on the Internet to identify, review and document good and innovative practices in urban low-income housing (d) Support the establishment of national online resource facilities on urban low-income housing that will be linked in a network with the regional resource facility in three countries of the region to identify recent good and innovative practices in urban low-income housing and to assist in the application of good and innovative practices under local circumstances (e) Conduct 10 Internet-based training courses for local governments with the Regional Network of Local Authorities for the Management of Human Settlements (CityNet) and the Network of Local Government Training and Research Institutes (LOGOTRI) on good and innovative practices in urban low-income housing (f) Implement pilot projects in three cities or towns of the region to test and replicate selected good and innovative practices in urban low-income housing

H. Capacity-building for sustainable utilization, management and protection of internationally shared groundwater in the Mediterranean region

Implementing entities: ESCWA, in collaboration with ECA, ECE, UNESCO, the Department of Economic and Social Affairs and non-United Nations entities	*Duration*: 2004-2006	*Summary budget* (Thousands of US dollars)
Relationship to the medium-term plan: programme 18, Economic and social development in Western Asia, subprogramme 1, Integrated policies for the management of regional resources for sustainable development; programme 14, Economic and social development in Africa, subprogramme 5, Promoting regional cooperation and integration; programme 16, Economic development in Europe, subprogramme 1, Environment		General temporary assistance 66.0 Expert and contractual services 117.0 Expert groups/workshops 72.0 Travel 28.0 General operating expenses 18.0 Acquisition of equipment 14.0 Training 45.0 **Total** **360.0**
Objective: Strengthen the capacity of water management institutions in the Mediterranean region to implement sustainable forms of utilization, management and protection of internationally shared groundwater resources. The project will contribute to water sustainability and the availability of water for drinking and food production, contributing to the fulfilment of the millennium development goals on access to safe drinking water supplies and poverty and hunger eradication.		

Expected accomplishments	*Indicators of achievement*	*Main activities*
(a) Increased awareness and application by Euro-Mediterranean Partnership (MEDA) countries of the international norms in sustainable management of shared aquifers (technical, legal, institutional, social, economic and environmental dimensions) (b) Strengthened capability of MEDA countries to engage in inter-State cooperation regarding shared aquifers (c) Know-how transferred and exchanged on various shared aquifer management issues, the establishment of mechanisms for inter-State cooperation regarding shared aquifers and the management of data on shared aquifers (d) Strengthened capability of Member States to plan and manage their (national and international) water resources, by using the tools developed in this project (i.e., the revised water visions/forecasts and the database on regional groundwater availabilities, uses and demands in the MEDA region) (e) Demonstration of the value and use of the guidelines and policy framework in	(a) Increased reference, in national plans and policies of Member States and in recommendations and decisions made by various national authorities and intergovernmental bodies dealing with water management, to the guidelines/framework (b) The number of Member States adopting or revising their policies or programmes as a result of the developed policy framework (c) The number of Member States applying the guidelines and/or framework to engage in joint management arrangements for shared aquifers (d) Feedback from young technical and research personnel from MEDA countries who will receive training during implementation of the project	(a) Analysis of existing instruments for shared groundwater management. Analyse existing instruments for groundwater management in MEDA countries (e.g., the Directive 2000/60/EC of the European Parliament and of the Council establishing a framework for the Community action in the field of water policy (EU Water Framework Directive), the Convention on the Protection and Use of Transboundary Watercourses and International Lakes to extract guidelines for the development of sound management instruments for shared, renewable and non-renewable aquifers under a variety of scenarios and hypotheses, and then develop a policy framework for mobilization and establishment of mechanisms for inter-State cooperation regarding shared aquifers. Discussion of the findings will be held at two workshops (b) Evaluation and adaptation of existing water visions/forecasts to shared aquifers and development of a database on shared aquifers in the Mediterranean region through two workshops. Review and update knowledge on existing water availabilities, uses and demands in the Mediterranean region and revise existing water visions/forecasts (Africa Water Vision, Arab and ESCWA Water Vision, etc.), with particular attention to the impact on shared aquifers. The results from this exercise will then be integrated into a database/geographic information system structure for shared aquifers in the region (c) Case studies in support of the establishment of joint arrangements for management of internationally shared aquifers in the Mediterranean region. Implement the findings from earlier activities and two pilot aquifers; by carrying out characterization, mapping and climate change scenario analysis for these pilot aquifers and by providing support to the establishment of joint management arrangements for these aquifers

Expected accomplishments	*Indicators of achievement*	*Main activities*
two case studies, one in the eastern and one in the western MEDA region (f) Transfer and exchange of know-how on modelling, data analysis, and protection of shared aquifers		

I. Promoting new technologies for employment and poverty alleviation in the countries members of the Economic and Social Commission for Western Asia

Implementing entity: ESCWA	*Duration*: 2004-2006
Relationship to the medium-term plan: programme 18, Economic and social development in Western Asia, subprogramme 1, Integrated management of regional resources for sustainable development, subprogramme 5, Information and communication technologies for regional integration	
Objective: Increase employment opportunities and alleviate poverty in ESCWA member countries through capacity-building in new technologies, including information and communications technologies. This will be achieved through formulation and implementation of national technology-based initiatives and through the establishment of pilot facilities and networking arrangements, dissemination of good practices for employment creation and poverty alleviation.	

Summary budget

(Thousands of US dollars)

General temporary assistance	18.0
Expert services	100.0
Expert group meetings	35.0
Contractual services	32.0
Acquisition of equipment	80.0
Training	75.0
Grants and contributions	20.0
Total	**360.0**

Expected accomplishments	*Indicators of achievement*	*Main activities*
(a) Technology-based initiatives and related implementation strategies, in well-defined national and sectoral contexts, that may readily be adopted by member countries in order to facilitate introduction and dissemination of selected new technologies to enhance enterprise competitiveness and productivity, create skills, generate employment opportunities and alleviate poverty (b) Technology-based pilot facility in a selected member country to serve as a model for the implementation of new technologies in enterprise creation, competitiveness/productivity enhancement and poverty alleviation (c) Incubation schemes and associated facilities/services to provide "proof-of-concept" capabilities as well as an ability for evaluation and promotion of selected new technologies and testing optimal modalities (d) Experience in employment creation and poverty alleviation on the basis of new technology inputs and subsequent ability in the evaluation and refinement of implementation strategies, initiatives,	(a) Number of requests received from member-country institutions, both governmental and non-governmental, for assistance in developing technology-based initiatives and implementation strategies on the basis of inputs created by this project and the number of technology-based initiatives actually implemented by member countries (b) Scope of activities delivered through the pilot facility and range/quality of incubation services as measured by requests for these services and their output in terms of actual and potential job creation (c) Number of institutions taking part in national and regional schemes, generated through this project, with a view to disseminating and utilizing educational and vocational training material using new technology means (d) Extent of utilization of pilot and incubation facilities as measured by the number of persons of training and usage of related services (e) Extent of dissemination of best practices in technology-based initiatives in the member countries as measured by the	(a) Ten substantive studies and two surveys addressing the situation in four member countries. One feasibility study will also be conducted on the establishment of the pilot facility (b) Two expert panels will be conducted to examine modalities for the design and implementation of technology-based initiatives with specific reference to employment creation and poverty alleviation with reference to specific technologies and target groups (c) Two workshops will be organized with a view to disseminating best practices and training high-level officials and technology managers in the design, implementation and management of national technology-based initiatives, including pilot incubation schemes and networking arrangements, aimed at employment creation and poverty alleviation (d) A pilot facility will be instituted in one member country on the basis of a detailed feasibility study (e) A network will be set up, with Internet presence, linking a range of concerned institutions, including research and development facilities, educational and training programmes, as well as governmental and non-governmental institutions concerned with employment creation and poverty alleviation (f) A regional forum will be organized to review results achieved, evaluate pilot schemes and further disseminate best practices throughout the member countries

Expected accomplishments	*Indicators of achievement*	*Main activities*
pilot facility and incubation schemes. The initiative will also contribute to the dissemination of best practices and results achieved through relevant techno-economic studies and experiences for the benefit of member countries (e) A regional network of institutions, directly targeting the implementation of new technologies for employment, competitiveness/productivity and poverty alleviation, in order to sustain future research and development, as well as technology assessment activities within the same domain	number of persons trained in the implementation of these best practices (f) Number of institutions taking part in the regional network and feedback on the quality of services rendered	

J. Capacity-building at the local and national levels for the monitoring of millennium development goal target on slums

Implementing entities: United Nations Human Settlements Programme (UN-Habitat) in collaboration with the Department of Economic and Social Affairs	*Duration*: 2004-2006	*Summary budget* (Thousands of US dollars)
Relationship to the medium-term plan: programme 11, Human settlements, subprogramme 2, Monitoring the Habitat Agenda		General temporary assistance 180.0 Expert services 180.0 Ad hoc expert group meetings 50.0 Travel 110.0 Training 100.0 **Total 620.0**
Objective: Strengthen the capacity at the city and national levels to monitor millennium development goal 7, target 11 (A/56/326, annex), namely to achieve a significant improvement in the lives of 100 million slum dwellers by 2020.		

Expected accomplishments	*Indicators of achievement*	*Main activities*
(a) Monitoring system based on local and national capacity designed and established, which allows cities and countries to monitor the Habitat Agenda and the millennium development goal 7, target 11 (b) Capacity at the local and national level to provide data for the annual and five-year reports on the millennium development goals as well as for the Global Report on Human Settlements and the State of the World Cities Report (c) A sample of 270 cities (global sample of cities) for a global slum assessment established and city-aggregate data from the sample cities collated, compiled and analysed; an intra-city data collection completed that allows in-depth analysis of slum conditions on a household level in a sub-sample of 35 cities	(a) Number of cities integrated into the Global Urban Observatory network (b) Number of participants successfully trained in the training of trainers on collection, compilation and analysis of data in the cities of the global sample of cities and sub-sample of cities (c) Number of participants successfully trained in the training for the surveys of the global sample of cities and sub-sample of cities	(a) Developing a global slum definition and applying it to the cases in Nairobi; carrying out training to develop a field tool to identify slums based on the slum definition and to train field staff on field surveys and applying the field tool in a survey of the census enumeration areas (b) Preparing the Nairobi slum pilot study; using the results as inputs for the preparation for the Secretary General's first comprehensive report on progress towards implementation of the United Nations Millennium Declaration (2005), the Global Report on Human Settlements (2003) and the State of the World Cities Report (2004) (c) Developing of a sampling frame for a global sample of cities; selecting representative sample of 270 cities; refining the secure tenure index towards a slum index; revising the urban indicators used for the twenty-fifth special session of the General Assembly for the overall review and appraisal of the implementation of the Habitat Agenda for millennium development goal monitoring; organizing an expert group meeting to revise and approve the methods and tools used for the Nairobi slum monitoring study for the global sample of cities and the sub-sample of cities in cooperation with the Statistics Division and the Population Division (d) Identifying partners and establishing contact with sample cities and national-level institutions; integrating the cities and national-level institutions into the Global Urban Observatory network; developing an online training resource for data collection and use of data for policy formulation; developing the urban observer web resource to facilitate the exchange of information and experiences within the Global Urban Observatory network; organizing training for surveys; distributing geographic information system software to cities in developing countries; facilitating an online training resource for geographic information system software; and carrying out surveys

Expected accomplishments	*Indicators of achievement*	*Main activities*
		(e) Compiling data and establishing a database; calculating the number of slum dwellers globally and regionally using the slum index; analysing the security of tenure globally and regionally using the secure tenure index; preparing inputs for the reports mentioned above (f) Selecting 35 cities for the sub-sample of cities; compiling an inventory of existing household-level surveys in the sample cities; and linking up with Local Indicators Facility project activities (g) Initiating a monitoring system to evaluate the impact of policy and interventions on a household level based on census and other existing household-level surveys in close collaboration with the Local Indicators Facility; training trainers for sub-sample surveys; training partners in sample cities on the analysis of intra-city differential for local policy formulation and performance monitoring as well as for global monitoring purposes (h) Monitoring intra-city differentials through existing household-level surveys; carrying out sample surveys where no household level data sets are available; compiling an inventory of interventions in slums in the sample cities; and collecting data in sample cities (i) Analysing household conditions in slums; reapplying the tools developed in earlier activities to household-level data sets; analysing the impact of policy and interventions on the household level in slums; and using the results as inputs for the preparation of reports mentioned under earlier activities

K. Capacity-building for debt sustainability in developing countries

Implementing entity: UNCTAD	*Duration*: 2004-2006	*Summary budget* (Thousands of US dollars)	
Relationship to the medium-term plan: programme 9, Trade and development, subprogramme 1, Globalization, interdependence and development		General temporary assistance	45.0
Objective: Identifying appropriate policy measures at the national and international levels, and measures aimed at strengthening policy-making and managerial capacity in developing countries to help them attain and preserve a level and structure of debt that is sustainable in the long term and is compatible with the resource needs to attain the millennium development goals for human development and poverty reduction.		Expert services	150.0
		Ad hoc expert group meetings	10.0
		Travel	80.0
		Contractual services	20.0
		General operating expenses	10.0
		Training	325.0
		Total	**640.0**

Expected accomplishments	*Indicators of achievement*	*Main activities*
(a) Improved capacity of policy makers in debtor countries and the international community to analyse the macroeconomic and structural requirements for debt sustainability (b) Improved capacity of policy makers in debtor countries and the international community to understand and analyse the concepts underlying the appropriate definition and use of debt indicators, taking into account the increased interdependence between trade, finance, investment and debt (c) Improved capacity of policy makers and debt managers to review the links between the accumulation of countries' external and domestic government debt (d) Improved capacity of individual countries to achieve and maintain sustainable levels of debt, including their capacity to participate effectively in international debt negotiations (e) Enhanced economic cooperation among developing countries and strengthened regional and international efforts towards achieving debt sustainability in low and middle-income countries	(a) Quality and coverage evaluation through a peer review process and other independent assessments of studies, workshops and final documents (b) Extent of participation by developing-country Governments in project-related activities (c) Feedback and comments received from government officials and participants at regional workshops (d) Number of requests from Governments, civil society, the academic community and the public at large for the studies emanating from the project	(a) Preparation of framework paper for the work of the project, to be submitted to a small group of experts for comments and finalization (b) Organization of a first series of four regional two-day workshops (1 in Africa, and 1 each in Asia and Latin America) discussing the revised framework paper, presenting national case studies and reviewing practical experiences in countries with different levels of indebtment (c) Organization of a second series of four regional two-day workshops (2 in Africa, and 1 each in Asia and Latin America), discussing eight country case studies and four analytical papers prepared based on the findings of the first workshop in order to derive conclusions for policy formulation at the national and international level as well as the design of appropriate debt management strategies to prevent unsustainable debt situations (d) Revision of the studies in the light of the comments and discussions at the regional workshops, and preparation of a synthesis paper and publication of a compendium on policies and measures for sustainable debt and liabilities management

L. Strengthening capacity in developing countries for meeting the millennium development goals through policies and actions in trade and trade-related areas

Implementing entity: UNCTAD	*Duration*: 2004-2006	*Summary budget* (Thousands of US dollars)	
Relationship to the medium-term plan: programme 9, Trade and development, subprogramme 3, International trade, and subprogramme 5, Least developed countries, landlocked developing countries and small island developing States		General temporary assistance	40.0
		Expert services	94.0
		Travel of staff	80.0
		Contractual services	50.0
		General operating expenses	20.0
		Training	356.0
		Total	**640.0**
Objective: Assist developing countries and countries with economies in transition to strengthen human and institutional capacities needed for: (a) an enhanced understanding, in the context of national development policies, of the interrelationships between trade and relevant millennium development goals; (b) mainstreaming trade policies into national development and poverty reduction efforts; (c) integrating relevant aspects of the millennium development goals in trade and trade-related policies and actions; (d) more effective preparation for and participation in relevant international discussions, negotiations and decision-making, particularly multilateral trade negotiations; and (e) establishing networks of relevant expertise at the national, subregional and regional levels.			

Expected accomplishments	*Indicators of achievement*	*Main activities*
(a) Enhanced understanding of the interrelationships between trade and the millennium development goals in the context of national development (b) Strengthened human and institutional capacities at the regional and national levels for the formulation and implementation of trade and development policies that are supportive of the millennium development goals (c) Increased interaction and exchange between policy makers at regional levels to enhance the sharing of national millennium development goal-related policies and best practices, and to strengthen national and regional capacities to formulate and pursue development-oriented agendas in international discussions and negotiations	(a) Number of requests received for the projects' policy papers and training course material (b) Number of government agencies and other relevant organizations participating in the regional workshops (c) Number of individuals successfully completing the projects' training courses, both through regional workshops and distance learning (d) Evaluation by project beneficiaries on the quality and coverage of the projects' policy papers and training course material, and on the usefulness of these resources in supporting national policy development efforts (e) Feedback by individuals and institutions participating in the projects' regional workshops on the policy-relevance and practical value of discussions and exchanges of national experiences	(a) Preparation of three policy-oriented technical papers on the interface between trade and trade-related issues, on the one hand, and the relevant millennium development goals, on the other. These papers will deal with: integration of millennium development goals in national trade and trade-related policies; approaches to improve market access through strengthened capacities to meet environmental requirements in export markets and implications of implementation of multilateral trade rules for the realization of millennium development goals (b) Development and organization of eight workshops using the above three modules in the following regions: Africa (2), Asia-Pacific (2), Latin America and the Caribbean (2), Arab States including the Palestine Authority (1), and countries with economies in transition (1) (c) Development and maintenance of the project web site as a platform for user networking and exchange and for distributing the findings of the project; and for holding distance-learning courses with interactive sessions with UNCTAD experts and online monitoring and assessment of participants' progress

M. Capacity-building in trade and transport facilitation for landlocked transit developing countries

Implementing entities: UNCTAD, in collaboration with the regional commissions	*Duration*: 2004-2006	*Summary budget* (Thousands of US dollars)	
Relationship to the medium-term plan: programme 9, Trade and development, subprogramme 4, Services infrastructure for development, trade efficiency and human resources development, and subprogramme 5, Least developed countries, landlocked developing countries and small island developing States		General temporary assistance	30.0
		Expert services	350.0
		Travel	36.0
		Contractual services	10.0
		General operating expenses	10.0
		Acquisition of equipment	60.0
		Training	144.0
		Total	**640.0**
Objective: Provide landlocked and transit developing countries with sustainable capacity to plan and implement regional trade and transport facilitation initiatives by creating local trade and transport facilitation clusters and encouraging partnerships in maritime, inland and border trading communities; and operating national information and communications systems for trade and transport monitoring; and establishing regional trade and transport facilitation knowledge management networks linking public and private trading communities. This project is also meant to contribute to millennium development goal 8, target 14 (A/56/326, annex).			

Expected accomplishments	*Indicators of achievement*	*Main activities*
(a) Improved trade and transport facilitation in some selected landlocked and transit developing countries in Latin America, Africa and Asia, by means of clusters of public and private partners in the trade and transport sectors, which will build and implement national and regional trade and transport facilitation strategies through knowledge management (b) Operation of a trade and transport corridor based on information systems accessible to the trade and transport facilitation clusters for the purpose of analysing operational bottlenecks (c) Establishment of trade and transport facilitation networks in Latin America, Africa and Asia to design and implement regional solutions to trade transaction and transport costs in landlocked and transit developing countries	(a) The number of trade and transport monitoring information systems producing and providing data on operations along the selected trade and transport corridors (b) The number of networked clusters electronically connected to share information, experiences and knowledge on a regular basis (c) The quality of first sets of facilitation solutions implemented through partnership agreements, such as single window systems for trade and transport operations (d) The number of national and regional strategies prepared, including human, technical and financial resources required, for the implementation of trade and transport facilitation programmes	(a) Preparation of three volumes of technical and training materials establishing a framework, guidelines and mechanisms for the trade and transport facilitation clusters to be created and operate effectively. These materials, prepared in English, French and Spanish, will consist of: one devoted to cooperative structure development drawing on recent literature on clusters, networks, partnerships and knowledge management organizations; the second one will address trade and transport operational issues and commonly faced obstacles with related known solutions, and the third one will focus on the trade and transport corridor analysis applying the supply chain management methodology. These sets of manuals will be submitted to selected counterparts in Africa, Asia and Latin America and discussed in the framework of regional workshops that will prepare for the implementation of field activities (b) Organization of a series of 3 two-day regional workshops (1 in Africa, 1 in Asia and 1 in Latin America), in cooperation with national and regional institutions of developing countries. These workshops will discuss the methodology presented in the manuals in the light of its application to specific cases and will set up the course of action for the implementation of project activities. These workshops will lead to the establishment of the terms of reference for trade and transport facilitation clusters and will include reviews of ongoing related activities, known best practices and available information systems on trade and transport flows, including existing customs clearance automated systems, as well as cargo terminal and transport modes data management systems

Expected accomplishments	*Indicators of achievement*	*Main activities*
		(c) Creation of trade and transport facilitation clusters and network operation at local and national levels. The project will rely heavily on regional know-how and promote the creation of trade and transport facilitation clusters gathering private and public trade and transport related sectors. These clusters will identify obstacles and improvements in selected trade and transport corridors, using the supply management chain methodology. The clusters will work on the day-to-day operations as well as on medium and long-term solutions and will promote partnership agreements as mechanisms for feasible solutions within available resources. National consultants, trade and transport professionals as well as information system specialists, will work with facilitation clusters in the development of corridor-based information systems, cluster network build-up and the analysis of trade and transport operations. Information systems will be developed to collect, process and stock data related to trade and transport operations and related documentation will be made available to clusters participants (d) Organization of a series of 6 subregional two-day regional knowledge management workshops (2 each in Africa, Asia and Latin America) as part of the operation of the facilitation clusters. The workshops will discuss progress in the adoption of solutions and the formulation of facilitation strategies at national and regional levels. The discussions at the workshops will be geared to the exchange of experiences and networking among participants, and to capacity-building for the formulation of medium and long-term programmes. As a result of these workshops, partnership agreements will be designed and implemented between administrations and private operators, among administrations and among private operators (e) Organization of a series of three workshops (1 each in Africa, Asia and Latin America) with 12 participants from trade and transport-related public and private sectors and 3 experts, to discuss proposals for medium and long-term programmes for trade and transport facilitation. A global report will be prepared gathering the conclusions of these events

N. Capacity-building of developing country investment promotion agencies in investment promotion through public-private partnerships and the negotiation of international investment agreements

Implementing entity: UNCTAD	*Duration*: 2004-2006	*Summary budget* (Thousands of US dollars)	
Relationship to the medium-term plan: programme 9, Trade and development, subprogramme 2, Investment, enterprise and technology		General temporary assistance	40.0
Objective: Help developing countries to increase their ability to maximize the benefits of foreign direct investment. The project seeks to build and strengthen developing countries' national institutional capacity to evaluate the implications of closer multilateral cooperation on development policies and objectives. The project also aims at improving competitiveness of small and medium-sized enterprises by deepening their linkages with foreign affiliates of transnational corporations and with country institutions involved in attracting foreign direct investment. The project will seek to institutionalize the public-private sector dialogue by creating a field-based, permanent private sector forum, linked to investment promotion agencies and small and medium-sized enterprise development institutions, comprised of several thematic working groups in which private sector stakeholders will participate. The project intends to help countries meet the goals of the United Nations Millennium Declaration by encouraging transparency in the financial, monetary and trading systems and by ensuring that they are open, equitable, rule-based and predictable. The project is also designed to support targets 12 and 13 of the millennium development goals.		Expert services	210.0
		Travel of staff	60.0
		General operating expenses	15.0
		Acquisition of equipment	75.0
		Training	180.0
		Fellowships and study tours	70.0
		Total	**650.0**

Expected accomplishments	*Indicators of achievement*	*Main activities*
(a) Cooperation of developing country investment protection agencies both among themselves and with its private sector partners established and/or strengthened, with a view to contributing to the formulation of sound policies for investment and investment promotion strategies (b) Public-private sector dialogues on best practices and experience at both the regional and national levels harnessed to improve the investment environment and in elaborating investment promotion strategies (c) Regional online networks established on expertise in harnessing public-private sector dialogue for investment promotion to meet development objectives (d) Leadership capacity of developing country investment protection agencies	(a) Extent of adoption of public-private sector dialogue on best practices by investment protection agencies and of establishment of regional networks of expertise (b) Extent of usage of the guidelines and of the regional electronic network (for example, the number of uploaded inputs) (c) Improved ability of investment promotion officials to establish or strengthen private-public sector dialogue in investment policies and promotion	(a) At the regional level three regional workshops (Asia and the Pacific; sub-Saharan Africa; and Latin America and the Caribbean) will be held on establishing private sector forums/investment advisory councils in developing countries involving local and international companies to identify and accelerate reforms to improve the investment climate and formulate sustainable investment promotion strategies (b) Regional level support will be given to the continuous development of best practices, establishment of regional electronic networks of existing private sector forums/investment advisory councils to share experiences and interact with development stakeholders (c) Convening of three regional training workshops for investment promotion officials (Asia and the Pacific; sub-Saharan Africa; Latin America and the Caribbean) to build the capacity of investment protection agencies in public-private sector partnerships, policy advocacy and in the negotiation of international investment agreements based on training material developed using the best practices previously identified (d) At the national level, guidelines will be formulated for the establishment and operation of national public sector forums/investment advisory councils in least developed countries, based on the best practices examined; and support will be given for the establishment of

Expected accomplishments	*Indicators of achievement*	*Main activities*
strengthened in policy advocacy, and through this, investor-friendly policies and strategies that meet the country's development objectives (e) National forums established for private-public dialogue in at least three least developed countries that do not yet have them		nationally based private sector advisory boards for investment protection agencies in three least developed countries where they do not exist. It is proposed that two of the least developed countries be selected from Africa and one from Asia and the Pacific (e) Organization of a study tour of investment protection agency officials in the selected countries to observe effectively functioning private sector forums/investment advisory councils

O. South-South regional cooperation for promoting good practices for crime prevention in the developing world

Implementing entity: Office on Drugs and Crime	*Duration*: 2004-2006	*Summary budget* (Thousands of US dollars)	
Relationship to the medium-term plan: programme 12, Crime prevention and criminal justice		General temporary assistance	60.0
		Expert services	117.0
Objective: Develop a systematic process of information exchange on lesson learning on crime prevention in the developing world. This would be carried out by building a network of information exchange between two regions in the developing world — the Caribbean and southern Africa — both of which have high levels of crime.		Ad hoc expert group meetings	108.0
		Travel	24.0
		Acquisition of equipment	20.0
		Contractual services	41.0
		Total	**370.0**

Expected accomplishments	*Indicators of achievement*	*Main activities*
(a) Increased cooperation and information exchange between crime prevention and criminal justice practitioners working in southern Africa and the Caribbean (b) Refinement of national crime prevention strategies through review and evaluation and the application of good practices in new projects and/or action plans (c) Increased dissemination and exchange of lessons learned and good practices within and between the two regions through a publication and a web site (d) Enhanced research capacity on crime prevention strategies of the national crime prevention commissions and the Caribbean Community Task Force and the Southern African Regional Police Chiefs Cooperation Organization through the linking of tertiary-level learning institutions to policy units of Governments and by creating a cadre and regional network of experts. It is expected that a more holistic approach to crime reduction will ensue by providing direct inputs to various policy-making bodies	(a) Application of lessons learned from crime prevention initiatives in each region being applied in the other (b) Number of downloads of the report on good practice and number of hits on the web site (c) Quantity of information downloaded from the web site (d) The degree to which, measured by the number of such communications, the web site's "chat room" is used as an interface for crime prevention experts in the two regions (and in the developing world more generally) to communicate with each other (e) The degree to which the network is sustained — measured through arrangements made and donor support anticipated — after the conclusion of the project	(a) Information on crime prevention in the developing world will be collected and a literature review will be conducted and posted on the project's web site which will have a "chat room" facility for crime prevention experts/practitioners to communicate with each other (b) A seminar of crime prevention experts and practitioners from both regions to launch the project. This meeting will aim to identify a series of common themes/problems in both regions. An assessment will also be made at this meeting to determine requirements in order that participants can be in electronic communication with each other (c) Preparing reports for each region on the key themes identified at the seminar. The reports will also aim to identify appropriate crime prevention projects in various thematic areas (d) Selecting crime prevention projects (up to 20 per region), which will be evaluated according to a standard format (e) Reviewing the evaluations, pulling together a set of lessons for crime prevention for each region (f) Presenting the regional reports to an interregional exchange seminar to review, provide further inputs to and identify key lessons and issues (g) Finalization by a small group of experts of the contents of the good practice report

P. Capacity-building through partnership and information and communication technology for using indigenous knowledge for nature conservation in Africa

Implementing entity: UNEP	*Duration*: 2004-2006	*Summary budget* (Thousands of US dollars)	
Relationship to the medium-term plan: programme 10, Environment, subprogramme 1, Environmental assessment and early warning, subprogramme 3, Policy implementation; and programme 14, Economic and social development in Africa, subprogramme 3, Strengthening development management and subprogramme 4, Harnessing information for development; programme 20, Humanitarian assistance, subprogramme 3, Natural disaster reduction		General temporary assistance	7.0
		Expert services	45.0
		Travel	15.0
		Contractual services	162.0
		General operating expenses	1.0
		Training	85.0
		Total	**315.0**
Objective: Strengthen the capacities of communities, with a focus on Africa, to harness and promote indigenous knowledge by integrating tradition and science through information and communication technology to mitigate environmental degradation and the impact of hydrological hazards on the natural environment. The specific objectives of this project are: to promote the value and application of indigenous knowledge, through information and communications technology for the management of land, water and biodiversity resources and for coping with the impact of floods and droughts in Africa; to encourage local and South-South dialogue and the transfer of technology; to promote and share indigenous methodologies; and to increase awareness and participation among and by local communities in nature conservation.			

Expected accomplishments	*Indicators of achievement*	*Main activities*
(a) Application and demonstrative added-value of indigenous knowledge, methodologies and skills of nature conservation in the management of natural resources and for coping with the impact of floods and drought disasters (b) Searchable, web-enabled database developed based on field research in four selected countries in eastern and southern Africa to collect and document indigenous knowledge, as an integral component of the UNEP best practices and success stories global network on indigenous knowledge systems (c) Improvement of local and South-South dialogue through a set of course modules developed on the integration of indigenous knowledge systems with modern scientific approaches for conservation of the environment made available through information technology	(a) Number of hits on the indigenous knowledge systems web site and requests for the database in electronic format (b) The quality and extent of participation by the four institutions involved in research and exchanging information (c) Feedback from participants in training courses at the graduate and post-graduate levels (d) The level of increase of knowledge of key persons from Governments, faculty and research institutions and non-governmental organizations in the application of indigenous knowledge systems	(a) Identification of four key research/academic institutions in four different African countries with environmental management programmes and infrastructure to support information technology; and establish the roles of those institutions as a basis for their networking through e-technology (b) Development of an action framework to facilitate country-specific action plans (c) Development of a searchable, web-based enabled databank as a depository of the findings, which will form part of the UNEP best practices and success stories global network. Certain key information generated will be made available and disseminated on CD-ROM and in some instances on hard copy, based on the collection, analysis and exchange of information of existing indigenous knowledge on environmental management by the participatory institutions (d) One workshop for the four participating countries to develop a model course programme on the application and use of indigenous knowledge for the management of land, water and biodiversity resources, as well as for floods and droughts (e) Test (through two pilot projects) the course programme and revise it as appropriate (f) Two training courses delivered by distance learning carried out at the community level on the application of indigenous knowledge for the

Expected accomplishments	*Indicators of achievement*	*Main activities*
(d) Network established of four centres for research and the exchange of information on the application and demonstrative added-value of indigenous knowledge systems for the management of land, water and biodiversity resources and for floods and drought risk reduction; and for the strengthening of local capacities through structural training courses on the use of methodologies derived from indigenous knowledge systems		management of land, water and biodiversity resources, as well as for floods and droughts

Q. Capacity-building for environmental data, information and knowledge management to support decision-making at the regional and national levels

Implementing entity: UNEP	*Duration*: 2004-2006	*Summary budget* (Thousands of US dollars)	
Relationship to the medium-term plan: programme 10, Environment, subprogramme 2, Policy development and law, subprogramme 3, Policy implementation, and subprogramme 5, Regional cooperation and representation		General temporary assistance	5.0
		Expert services	167.0
		Ad hoc expert group meetings	10.0
		Travel	42.0
		Acquisition of equipment	31.0
		General operating expenses	38.0
		Training	82.0
		Total	**375.0**
Objective: Improve regional capabilities to access and analyse environmental data to support national, subregional and regional level decision-making through the development of regional data portals, based on UNEP Global Environment Outlook data portals. The primary geographic focus of these activities would be Latin America and the Caribbean and Africa			

Expected accomplishments	*Indicators of achievement*	*Main activities*
(a) Improved access to comprehensive regional and national environmental data through the Global Environment Outlook data portals in Africa and Latin America and the Caribbean (b) Improved regional and national capacity to support the development, dissemination and widespread adoption of regional environmental data through the Global Environment Outlook data portals (c) Better access to and availability of cross-cutting information (to support the Global Environment Outlook data portals) — through the environment directory service, the vital graphics service and the environmental map service	(a) At least 300 users of each regional Global Environment Outlook data portal within the first 12 months of establishment (b) At least 30 participants trained using the capacity-building methodology to be developed (c) At least 150 institutions contributing records to the Environment Directory (100 in Africa and 50 in Latin America and the Caribbean) (d) At least eight vital graphics products accessible through Vital Graphics service (4 per region) (e) At least two operational map services developed	(a) Establishment of two regional Global Environment Outlook data portals, which will include: (i) identification of suitable regional and national partners and the initiation of a participatory process to develop a regional institutional framework and implementation plan acceptable to all partners; (ii) assessment of regional data resources and assets; and (iii) execution of the implementation plan, including the provision of appropriate information and communications technology, harvesting and harmonization of data assets, and associated knowledge-management activities (b) Development of capacity-building methodology for the preparation of regional Global Environment Outlook data portals, which will facilitate data, information and knowledge management and dissemination capabilities, thereby improving the basis for decision-making and reporting in the region, which will include: (i) pilot testing of a capacity-building training module, including a training-of-trainers module, within the context of the ongoing Global Environment Outlook capacity-building activities; (ii) revision and finalization of the training module, including tools and techniques to develop online "core data set" applications, for access to and analysis and dissemination of data within and between regions, compatible with the Global Environment Outlook data portals. Skills developed will include the production of "vital graphics" for decision makers; and (iii) implementation of the training module in each region where a regional Global Environment Outlook data portal has been established, including the training of trainers (c) Development of three cross-cutting information services (to support the data portals) as follows: (i) environment directory service — an inventory of the institutions, assessment reports, policy

Expected accomplishments	*Indicators of achievement*	*Main activities*
		documents, statements of expenditures reports and related information assets to support the identification of resources for the data portals. Training in the use of the environment directory will be provided in each region; (ii) vital graphics service — all vital graphics produced under this activity will be integrated into a seamless information service that can be accessed by different user groups; and (iii) environmental map service — the presentation of assessment-related data and information in the form of maps is an integral component of each data portal and a technical map service will be developed to support each data portal

R. Development of national legal databases for capacity-building to enhance access to environmental law information in Africa

Implementing entities: UNEP in collaboration with the Food and Agriculture Organization of the United Nations (FAO) and the International Union for Conservation of Nature and Natural Resources (IUCN)	*Duration*: 2004-2006	*Summary budget* (Thousands of US dollars) General temporary assistance 7.0 Expert services 60.0 Travel of staff 25.0 Acquisition of equipment 50.0 General operating expenses 3.0 Training workshop 180.0 **Total** **325.0**
Relationship to the medium-term plan: programme 10, Environment, subprogramme 2, Policy development and law		
Objective: Enhance access to environmental law information by promoting methods for using information technology to enhance public awareness of environmental law and to build capacity of developing countries in Africa to access environmental law information for decision-making, compliance and enforcement of environmental law, learning and research, as well as for environmental management for sustainable development.		

Expected accomplishments	*Indicators of achievement*	*Main activities*
(a) Accessibility of environmental law information by decision makers, researchers, lecturers and students to ensure research and learning as well as compliance and enforcement of environmental law at the national and international levels (b) Up-to-date environmental law information from Africa being accessible through the Internet (c) The contribution of national databases to the Environmental Law Information Service (ECOLEX), giving it a reliable source of information, and benefiting a wide range of users and potential users in the public and private sectors, at the international, national and local levels	(a) Number of national environmental law databases developed and being used to access information (b) Degree of accessibility of environmental law information through the Internet and feedback mechanisms via analysis of uses of the database web site	(a) Development and holding of training activities: (i) develop training materials and a training programme on developing and maintaining environmental law databases; (ii) organize and conduct the four training programmes by UNEP, IUCN and FAO lawyers, information experts on subject areas, key words and layout of information and computer experts and promote methods for using the Internet and information technology to enhance public awareness of environmental law and to make national laws, international instruments and other documents available; and (iii) provide advisory services to Governments on implementation after the training session (b) Creation of environmental databases: (i) identify the sources of environmental law information and collate, compile and consolidate the information into subject areas and key words; (ii) organize the database, while ensuring availability of original texts, maintain library collections and instruments to which the country is party, as well as expand the collection of electronic documents, in particular treaties and national legislation; (iii) expand and regularly update data contained in the databases by processing new entries according to agreed standards; (iv) develop ways in which information can be linked to ECOLEX databases and with databases held by other institutions containing quality information on environmental law, especially databases developed by international, regional and national institutions; and (v) develop remote data entry service to allow data entry by associates, ensure technical maintenance of the software, web site, server, etc., and develop a network of associated contributors

S. Building capacity in macroeconomic policy analysis in Central America and the Caribbean

Implementing entities: The Department of Economic and Social Affairs in collaboration with ECLAC and non-United Nations entities	*Duration*: 2004-2006	*Summary budget* (Thousands of US dollars)	
Relationship to the medium-term plan: programme 17, Economic and social development in Latin America and the Caribbean, subprogramme 3, Macroeconomic policy and growth		Expert services	80.0
Objective: Assist policy makers in the small open economies of Central America and the Caribbean in formulating and implementing policy initiatives for viable economic development and securing their trading position in the global economy through regional and global integration. The project will enable research institutions, central banks, and ministries of finance to generate inputs for policy makers into policy formulation and evaluation. An additional benefit will be the integration of the targeted countries into the LINK — a global and regional non-governmental network for economic policy analysis jointly coordinated by the Department of Economic and Social Affairs and the University of Toronto. Implementation of the project will directly contribute to millennium development goals 8 and 1.		Ad hoc expert group meetings	36.0
		Travel	40.0
		Contractual services	180.0
		Acquisition of equipment	24.0
		Training	100.0
		Total	**460.0**

Expected accomplishments	*Indicators of achievement*	*Main activities*
(a) Enhanced national capacities in econometric modelling for the analysis and forecasting of trends and policy alternatives at the national level of each participating country	(a) Feedback from participants in training and dialogue sessions on improved information technology infrastructure for econometric modelling, economic policy analysis, and exchange of data in the subregion, as well as at the global level	(a) Review of the status and applicability of existing models for policy analysis. Design of a training programme based on this review, including preparation of prototype models
(b) Strengthened subregional and regional capacity in macroeconomic policy formulation with a view to further regional and extraregional integration	(b) Number of trained researchers in forecasting and policy analysis utilizing advanced econometrics	(b) Organization of three of four training workshops, including all building blocks of model specifications: consumption, investment, export, import, monetary, foreign trade, government finance and supply. The training will also cover data analysis and model simulation
(c) Development of a prototype model adaptable to individual country conditions, leading to new economic models for countries that presently do not have one and the upgraded models for countries that already have them	(c) Number of linkages for measurement of global impact on national and regional levels of global trends	(c) Assistance by the Department of Economic and Social Affairs/ECLAC econometricians and international consultants to country teams to adjust the prototype models to the individual national settings
(d) Strengthened dialogue between trained researchers and decision makers in the region to carry out policy analysis with the latest instruments	(d) Number of new regional and extraregional partnerships for promoting development and accelerated pace of regional and subregional integration	(d) Linking of the newly created national models through software into a regional network for exchange of economic information as an input to policy analysis on national and regional levels
(e) Establishment of a subregional network of researchers and decision makers based on standardized software packages for econometric modelling with the web site and links to LINK		(e) Preparation of detailed documentation on modelling experiences and the outcome of various dialogues with policy makers
		(f) Establishment of a project web site for dialogue among the team members and subsequently dissemination of the simulation results among decision makers and integration of the policy analysis outcomes into the LINK project for comprehensive global coverage

T. Promoting knowledge management, innovation and the use of information technology in the public sector to meet the millennium development goals

Implementing entity: The Department of Economic and Social Affairs	*Duration*: 2004-2006	*Summary budget* (Thousands of US dollars)	
Relationship to the medium-term plan: programme 7, Economic and social affairs, subprogramme 8, Public administration, finance and development		Expert services	130.0
		Travel	80.0
Objective: Assist Member States, particularly those from the least developed countries, to strengthen their institutional and human resources capacity by improving the management of information. It would also facilitate the exchange of knowledge, experiences and practices in the areas of public sector development and reform, including innovation management and development, e-government, professionalism, ethics, decentralization, public service delivery, financial management and tax reform, as well as public and private partnerships.		Contractual services	120.0
		General operating expenses	6.0
		Acquisition of equipment	14.0
		Training	200.0
		Total	**550.0**

Expected accomplishments	*Indicators of achievement*	*Main activities*
(a) Facilitated dialogue and exchange between Government and citizens, Government and businesses, and administration and administrations via their respective subregional institutions, fostering partnerships for the achievement of the millennium development goals and addressing major concerns in the field of public administration to deal with questions of e-knowledge management and training (b) Effective contribution to the development of human resources at the subregional level, especially in the area of best use of information and communications technologies and e-knowledge management to carry out their administrative reform and modernization programmes, by utilizing technical expertise and capabilities available at the international and regional levels (c) Further promotion of linkages and cooperation between regional institutions and the subregional institutions of a network in public administration and among policy makers, practitioners and experts	(a) Completion of all needs assessment studies and formulations of strategic plans for the selected subregional institutions in Africa, Eastern Europe, Asia and the Pacific, Latin America and the Caribbean and their acceptance by those subregional institutions (b) Completion of the requested online/off-line training workshops and coaching sessions for the selected subregional institutions (c) The number of subregional institutions that have strengthened their capacities in e-knowledge management for enhanced services to their member countries	(a) Identification and selection of a number of subregional institutions as well as the establishment of project teams through the memorandums of understanding with each selected subregional institution in Africa, Eastern Europe, Asia and the Pacific, Latin America and the Caribbean (b) Needs assessment at each selected subregional institution on the existing capacities and an inventory of information, expertise and training materials in the areas of public sector development and reform to produce a prioritized assistance portfolio (c) Formulation of a strategy implementation plan for each of the above-mentioned institutions, with a particular focus on information management and use of information and communications technologies (d) Organizing and conducting a number of online/off-line training workshops and coaching sessions for the selected subregional institutions on the application of an online document management system, online data management system, online activities management system and other related web-based applications or tools for e-knowledge management (e) Providing technical assistance and help desk services on e-knowledge management for the selected subregional institutions (f) Providing online experience exchange and information-sharing facility for the selected members in e-knowledge management and the use of information and communications technologies to facilitate their administrative reform and modernization programmes (g) Providing assistance in the development of online training materials for distance learning programmes/database for the selected subregional institutions

U. International partnerships for new and emerging technologies for sustainable development

Implementing entity: The Department of Economic and Social Affairs	*Duration*: 2004-2006	*Summary budget* (Thousands of US dollars)
Relationship to the medium-term plan: programme 7, Economic and social affairs, subprogramme 4, Sustainable development		General temporary assistance 70.0 Expert services 80.0 Expert group meetings 105.0 Contractual services 40.0 Travel 50.0 Training 225.0 **Total** **570.0**
Objective: Establish a small network of science and technology parks willing to share information with efforts taking place to establish, in Africa, science and technology parks focusing on new and emerging technologies for sustainable development. Specifically, the project will facilitate and assist in the development of one science and technology park on new and emerging technologies for sustainable development in one African country within a regional activity.		

Expected accomplishments	*Indicators of achievement*	*Main activities*
(a) Establishment of a network of science and technology parks for new and emerging technologies, with a task force of representatives designated by network members (b) Enhanced regional and national capacity for the establishment and management of science and technology parks for sustainable development in Africa (c) Formulation of a development plan for a science and technology park in an African nation (such as Cameroon, Ghana, Kenya, Malawi or Senegal), including its location, the nature of the facility, its technology focus, funding arrangements and short, medium and long-term goals for promoting the role of business-science partnerships in utilizing new and emerging technologies for sustainable development (d) Increased support for the network, its task force and their activities, in particular for the realization of the development plan for a science and technology park in Africa	(a) The number and level of persons exposed to the knowledge and experience of the network members and contributing experts in the seminars as well as to the information on the establishment of science and technology parks generated by the project (b) The number and level of persons participating in the training and capacity-building activities (c) Feedback from the African beneficiary Governments on the quality of the development plan for a science and technology park for new and emerging technologies for sustainable development in Africa (d) The amount of additional funds raised from government, private and international sources beyond the regular budget of the United Nations Secretariat to support the network, task force and activities in and/or for the benefit of African nations	(a) Establishment of a network and task force of science and technology parks for new and emerging technologies consisting of five science and technology parks in Asia, Europe, Latin America and North America, as well as the Division for Sustainable Development of the Department of Economic and Social Affairs, UNCTAD and UNESCO. The network members will designate representatives to serve on a task force that will convene semi-annually to plan network activities (b) Building of regional and national capacity for science and technology parks through the task force and with the assistance of the Department of Economic and Social Affairs, will: (i) organize and manage annual science and technology parks for new and emerging technologies for sustainable development seminars on such topics as relevant experiences of existing parks, the new and emerging technologies appropriate to sustainable development, required in-country capacities, park development process, innovative capacity, regional competitiveness, financial requirements and the challenge of limited resources, as well as special seminar sessions on technology transfer, intellectual property rights and capacity-building; (ii) organize training and capacity-building activities to prepare for the establishment of a science and technology park, with network members providing the training and accommodation for trainees from their own resources; and (iii) organize activities for the dissemination of information on the establishment of science and technology parks for new and emerging technologies for sustainable development to worldwide potential partners and beneficiaries in order to promote their participation and the establishment of other science and technology parks for sustainable development (c) Development of a plan for a science and technology park on new and emerging technologies in Africa based on its collective experience, the network, through the task force and with the assistance of the

Expected accomplishments	*Indicators of achievement*	*Main activities*
		Department of Economic and Social Affairs, will oversee the drawing up of a plan for a science and technology park on new and emerging technologies, which will require that it undertake planning meetings, undertake visits to one or more promising sites for the science and technology park and propose the engagement of experts to undertake specific tasks that contribute to the development of the plan

V. Strengthening statistical capacity-building in support of the millennium development goals in the Economic Community of West African States

Implementing entities: The Department of Economic and Social Affairs in cooperation with the Economic Community of West African States (ECOWAS) and ECA	*Duration*: 2004-2006	*Summary budget* (Thousands of US dollars)
Relationship to the medium-term plan: programme 7, Economic and social affairs, subprogramme 5, Statistics; and programme 14, Economic and social development in Africa, subprogramme 4, Harnessing information for development		General temporary assistance 60.0 Expert services 50.0 Ad hoc expert group meetings 45.0 Travel 70.0 Operating expenses 50.0 Acquisition of equipment 80.0 Training 180.0 Fellowships 110.0 **Total** **645.0**
Objective: Strengthen national statistical systems in the countries of the ECOWAS region in order for them to produce and use certain statistical data in order to monitor and respond to the millennium indicator list for the millennium development goals. In particular through the use of improved information and communications technologies, the project will promote cooperation among the countries of the region in the field of statistics.		

Expected accomplishments	*Indicators of achievement*	*Main activities*
(a) Strengthened capacity of the countries routinely to produce and use statistical data such as macroeconomic indicators and social statistics contained in the millennium indicator list (b) Improved organization of the statistical systems and strengthened capacity of the countries in the region to develop and disseminate data for national and international progress reports on the millennium development goals (c) Development of common methodologies and classifications for the collection of data and common statistical priorities in areas such as economic and social statistics (d) Strengthened coordination and communication among countries (e) Upgraded information and communications technologies to promote networking among statistical offices in the region (f) Strengthened capacity of the Statistics Division of ECOWAS in promoting regional statistical coordination	(a) Number of experts trained in and exchanging national statistical information in the region (b) Improved coverage of millennium indicators in national and international progress reporting on the millennium development goals (c) Improved use of information technology in statistics (d) Number of common statistical definitions and methodologies and common lists of development indicators	(a) Two seminars for senior managers of statistical offices to improve statistical infrastructures and to develop a common regional approach to official statistics, particularly in relation to the operation of statistical systems, dissemination, marketing and advocacy of official statistics. One seminar will focus in particular on the user-producer relationships, and will bring in the perspective of the user community. The seminars will include the introduction of the "Handbook of Statistical Organization, Third Edition: The Operation and Organization of a Statistical Agency" developed by the Statistics Division and an exchange of information on the problems and the successes experienced by the countries of the region. Issues related to the implementation of regional strategies at the country level will also be addressed (b) One expert group meeting on social statistics and macroeconomic indicators to exchange country experiences, develop common methodologies and identify common statistical priorities (c) Two training workshops for staff of national statistical offices to improve the technical capability of countries in the collection of social statistics, the production of macroeconomic indicators such as trade statistics and energy statistics and the implementation of international classifications and methodologies. The workshops will facilitate the implementation of common methodologies and will establish a regional network of statisticians (d) Exchange of experts between statistical offices in the region for short periods of time to encourage the implementation of common methodologies and facilitate the exchange of information on statistical procedures (estimated 15 study tours)

Expected accomplishments	*Indicators of achievement*	*Main activities*
		(e) Upgrading information and communications technologies in national statistical offices in order to improve the electronic communications among statisticians and to support the electronic and printed dissemination of regional statistical data (f) Advisory services in the field of collection and dissemination of statistics and use and maintenance of technology (estimated 8 missions). Experts from the Statistics Division and subregional, regional and international consultants will provide technical support for the implementation of this project

W. Capacity-building for policy-making on information and communications technologies

Implementing entities: The Department of Economic and Social Affairs in collaboration with the regional commissions, UNDP and UNCTAD	*Duration*: 2004-2006	*Summary budget* (Thousands of US dollars)
Relationship to the medium-term plan: programme 9, Trade and development, subprogramme 1, Globalization, interdependence and development, and subprogramme 2, Investment, enterprise and technology; and programme 14, Economic and social development in Africa, subprogramme 4, Harnessing information for development		Expert services 150.0 Contractual services 70.0 Travel 40.0 General operating expenditures 10.0 Training 370.0 **Total** **640.0**
Objective: Build capacity among policy makers, private sector and civil society actors of developing countries and countries with economies in transition for the development and implementation of national information and communications technologies policy and regulatory frameworks and national e-strategies, through promoting more informed, broad-based and effective participation of representatives from developing nations in regional and international information and communications technologies agenda-setting and decision-making; strengthening the integration of information and communications technologies in development programmes at both the local and the international levels; and increasing awareness and understanding of the potential and policy implications of information and communications technologies for development among government officials, private-sector representatives and civil society actors.		

Expected accomplishments	*Indicators of achievement*	*Main activities*
(a) Enhanced capacity of national Governments to develop and implement effective and sustainable national e-strategies built on the principles of national ownership and requirements, including through South-South cooperation and knowledge-sharing on effective integration of information and communications technologies into development policies and strategies (b) A matrix of linked networks of information and communications technologies-for-development actors in developing nations and countries with economies in transition, creating a knowledge platform for positive spillover and multiplier effects on policy-making, analytical and applied skills in various sectors of the economy and society (c) Systematic and meaningful participation of representatives of developing countries and countries	(a) Number of national e-strategies adopted, as well as their contribution to development as assessed by national Governments and multilateral development institutions (b) Enhanced indigenous capacity and the use of South-South knowledge as evidenced by the reported origin of the expertise used in developing and implementing national e-strategies (c) Number of policy makers and experts from developing countries and countries with economies in transition with access to global knowledge on information and communications technologies-for-development as evidenced by the number of participants in relevant networks and the number of their inputs to information flows (d) Number of representatives of developing countries and countries with economies in transition, participating in international information and communications technologies-for-development policy-making events and bodies	(a) Organization, holding and follow-up of national and regional on-site seminars for capacity-building of information and communications technologies for policy makers of developing countries and countries with economies in transition (b) Building networks of information and communications technologies policy makers, private sector actors and non-governmental organizations, as well as networking of research and development institutions among developing countries and with research and development institutions of developed countries (c) Preparation of information and communications technologies-for-development policy papers and statistical documents in order to support the decision-making process on information and communications technologies policies and strategies in developing countries (d) Building and maintaining an information and communications technologies-for-development capacity-building web-based portal (e) Development, organization and follow-up activities to cutting-edge global on-site information and communications technologies-for-development workshops, online forums and workshops for developing country information and communications technologies policy makers and experts (f) Further development, refinement and maintenance of the global database of information and communications technologies policy

Expected accomplishments	*Indicators of achievement*	*Main activities*
with economies in transition in global, regional and subregional information and communications technologies decision-making forums and bodies (d) Integration and application of information and communications technologies into the transition process, especially as regards public sector reform to support trade and enterprise	(e) Number of additional information and communications technologies-for-development activities and national e-strategies in the countries with economies in transition	makers, experts and other key players from public and private sectors and civil society

Appendix

List of projects proposed to be funded from the Development Account during the biennium 2004-2005

(United States dollars)

Project title	*Amount*
A. Enhancing knowledge-sharing to support the poverty reduction strategy process in Africa	580 000
B. Strengthening the capacity of the African policy community to meet the millennium development goals through knowledge-sharing in the framework of South-South partnership	570 000
C. Capacity-building for air quality management and the application of clean coal combustion technologies in Central Asia	680 000
D. Interregional partnership for promoting trade as an engine of growth through knowledge management and information and communications technologies	920 000
E. Strengthening the capacity of Latin American and Caribbean countries to fulfil the millennium development goals	600 000
F. Capacity-building in trade and the environment	1 025 000
G. Housing the poor in urban economies: local government capacity-building in Asia and the Pacific through virtual communities on the Internet	530 000
H. Capacity-building for sustainable utilization, management and protection of internationally shared groundwater in the Mediterranean region	360 000
I. Promoting new technologies for employment and poverty alleviation in the countries members of the Economic and Social Commission for Western Asia	360 000
J. Capacity-building at the local and national levels for the monitoring of the millennium development goal target on slums	620 000
K. Capacity-building for debt sustainability in developing countries	640 000
L. Strengthening capacity in developing countries for meeting the millennium development goals through policies and actions in trade and trade-related areas	640 000
M. Capacity-building in trade and transport facilitation for landlocked transit developing countries	640 000
N. Capacity-building of developing country investment promotion agencies in investment promotion through public-private partnerships and the negotiation of international investment agreements	650 000
O. South-South regional cooperation for promoting good practices for crime prevention in the developing world	370 000
P. Capacity-building through partnership and information and communication technology for using indigenous knowledge for nature conservation in Africa	315 000
Q. Capacity-building for environmental data, information and knowledge management to support decision-making at regional and national levels	375 000
R. Development of national legal databases for capacity-building to enhance access to environmental law information in Africa	325 000
S. Building capacity in macroeconomic policy analysis in Central America and the Caribbean	460 000
T. Promoting knowledge management, innovation and the use of information technology in the public sector to meet the millennium development goals	550 000

Project title	*Amount*
U. International partnerships for new and emerging technologies for sustainable development. .	570 000
V. Strengthening statistical capacity-building in support of the millennium development goals in the Economic Community of West African States	645 000
W. Capacity-building for policy-making on information and communications technologies	640 000
Total.	**13 065 000**